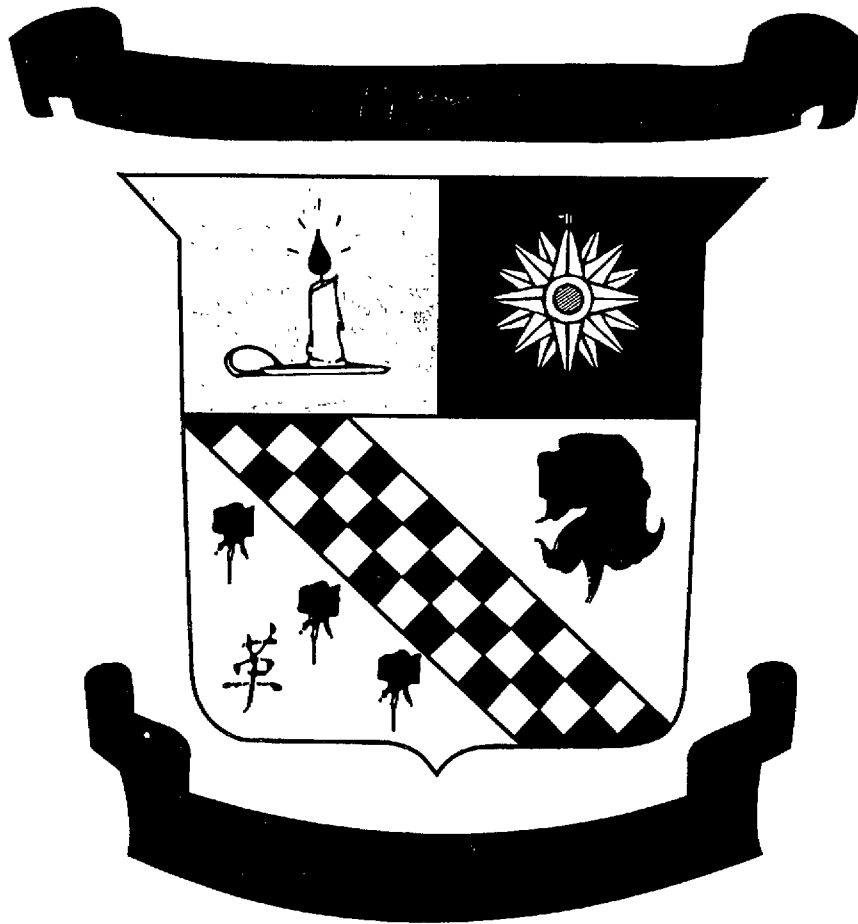


STEELE



OSS 01

**"Foreign Affairs, Defense, and Trade
Threat Analysis: New Directions in
Open Source Intelligence**



Proceedings

**Holiday Inn Westpark Rosslyn
Washington, D.C.
8-10 May 2001**

The Coat of Arms

The over-all theme of the shield reflects a commitment to the establishment of "ground truth" in support of the international community.

In the upper left quadrant is the candle and saucer of knowledge, on a gold field. The upper right quadrant is the compass rose on a blue field. The gold field represents the utility of open sources as a vehicle for "shedding light" on national security and national competitiveness issues in much broader terms than traditionally understood. In particular, open sources can "shed light" on non-traditional topics for which existing national intelligence capabilities are unsuited. The blue field emphasizes the importance of the maritime heritage in navigating uncharted waters, and of the environment.

The lower half, divided from upper left to lower right by a "checkerboard" pattern representative of The Great Game, contains three roses with thorns and the Chinese symbol for revolution ("fire in the lake") on the left, and the red lion on the right. The roses and their thorns represent the opportunities as well as the dangers associated with intelligence support to policy initiatives in each of the three "worlds" - the First World and its allies, the Second World including Russia and the Balkans, and the Third World, with its very broad range of nations and problems. The character for revolution symbolizes not only the revolution in relationships between elements of the three worlds, but also the revolution in the processes and priorities of strategic as well as tactical intelligence, and the forthcoming revolution in the relationship between the intelligence and the information communities, and between the producers and consumers of intelligence. The red lion symbolizes the role of power projection as the *raison d'être* for intelligence--actionable intelligence.

The motto, "E VERITATE POTENS" ("From Truth, Power" or literally, "one is made powerful through truth") reflects the belief that power applied with knowledge, and tools of power developed in the context of specific threats, will be more successful and less costly to the Nation than power applied blindly, or capabilities designed and funded without reference to the actual threat or circumstances. As we all strive to redefine national security and improve national competitiveness, open sources will play an extraordinarily important role in nurturing both a sense of security and the reality of prosperity for the community of nations, tribes, enterprises, and citizens.

Foreword

OSS '01 is both the last conference in the first decade of my personal campaign to restore open source intelligence (OSINT) as a fundamental element of the all-source intelligence process, and the first conference of the new millennium.

Despite many set-backs, and much resistance still to be overcome, this issue has been resolved. In the United States of America, at the highest levels, there is consideration being given to the establishment of a separate Open Source Information Program (OSIP) that is *not* part of the National Foreign Intelligence Program (NFIP). It will take another 5-7 years to clean up this battlefield, but the outcome has been decided.

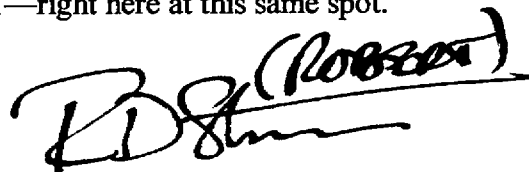
The establishment of the North Atlantic Treaty Organization (NATO) OSINT Working Group, and the forthcoming publication of the NATO-devised OSINT Handbook and OSINT Reader, should send a very strong signal to the U.S. military as well as the national and military intelligence communities of all other countries. OSINT is finally entrenched, and those that do not get with the program will lose resources as well as access and credibility.

This is the last formal structured conference. Depending on the guidance that I receive from the evaluations (*please* complete this simple one page form and drop it into one of the boxes before you leave), it is my intent to reduce the planned program to one day—a half-day of training focusing on new developments in sources, software and services, and a half-day "state of OSINT" round-table—and to devote the remaining two days to a series of small half-day and full-day regional summits. NATO, Latin America, and Asia, as well as Arabia or Islam, NGOs, international businesses, all of these groups should be thinking about how they want to manage their own annual event that takes place at this hotel during the same week as everyone else's summit. This will allow us to reduce the cost of the event while continuing to meet the need for an annual OSINT networking conference.

I will continue to subsidize and sponsor this event because I believe that eventually my vision of a web-based "virtual intelligence community", one that shares the cost of doing "global coverage", will be realized. Keep an eye on the web site, and especially on What's New and the Open Archives (White Papers). There will be political and business developments shortly that will further strengthen our informal network.

Each Nation should be sponsoring its own national open source conference in the fall of each year, and working to get the government, business, academic, and media experts to share open sources & methods. I would welcome invitations to attend such conferences as a speaker or participant.

I hope all of you leave here energized and inspired, and that I will see all of you again next year—the week of 6 May 2001—right here at this same spot.

A handwritten signature in black ink, appearing to read "RD Stewart" with "(Robert)" written above it in parentheses.

OSS 01

Shrinking Earth, Shrinking Budgets, Exploding Challenges

All Speakers Confirmed
Schedule Version FINAL dated 3 May 2001

Monday 7 May 2001	Industry "Gold Course" "Internet Tools as Intelligence Tools" Eight Hours, Dr. Ran Hock, Separate Fee	Private Event Rosslyn Ballroom No Ties to OSS
	CINC & Service OSINT Advisory Council Open to serving USG active and civilian only POC: Ms. Nan Manning, nmanning@jwac.osis.gov 540.653.5055	Private Event Secret Facility No Ties to OSS
24 Hours	Walk-In Registration for OSS 01 (Hotel Cashier)	Promenade
0900-1630	Industry Gold Course Internet Training (20-40)	Georgetown
0800-1700	CINC & Service OSINT Advisory Council (by invitation)	Secret Facility
1200-1300	No Host Buffet Luncheon	Vantage Point
Tuesday, 8 May 2001	Intermediate Open Source Officer (OSO) Training Fresh Thinking on Open Sources & Methods	INCLUDED
0730-1730	Registration for OSS 01 (walk-ins welcome)	Promenade
0800-0900	Continental Breakfast	Promenade
1500-1900	Exhibit Hall Set-Up (Not Open for Viewing)	Shenandoah
0830-0900	Honorary Chairman and Moderator: Mr. Robert Heibel, founder, Generic Intelligence Training Group, and Research/Intelligence Analyst Program, Mercyhurst College, "Opening Remarks on Generic Intelligence Training—What Exists, What Is Needed, What Next"	Rosslyn Ballroom
0900-0945	Session 1: "The Internet and Premium Online Services—Global Reach from a Local Desktop", Ms. Jenny Zullo, Senior Analyst and Trainer, OSS Inc.	Rosslyn Ballroom
0945-1030	Session 2: "Grey Literature: The Frontier of Knowledge", Professor Julia Gelfand, University of California at Irvine, former Editor, <i>International Journal on Grey Literature</i>	Rosslyn Ballroom
1030-1100	Break with Refreshments in Exhibits Area	Promenade
1100-1200	Session 3: "Desktop Software Options for Analysts", Ms. Claudia G. Porter, Senior Software Engineer, Austin Information Systems, Austin, Texas	Rosslyn Ballroom
1200-1330	Buffet Lunch	Vantage Point
1330-1415	Session 4: "Early Warning and Complex Monitoring of Ethnic Conflict and Mass Atrocities", Mr. John Heidenrich, author <i>21st Century Genocide: Ethnic Conflict, Mass Atrocities, and You</i> (Praeger, 2001).	Rosslyn Ballroom
1415-1500	"Governments and Gangs: the Emerging Strategic Threat" Dr. Roy Godson, President, National Strategy Information Center	

1500-1530	Break with Refreshments in Exhibits Area	Promenade
1530-1630	Session 6: "21 st Century National Intelligence—Dealing with Non-Traditional Threats in an Open World", VIDEO: Dr. Loch Johnson, author of <i>Bombs, Bugs, Drugs, and Thugs</i> (NYU Press, 2000) and LIVE: Dr. Greg Treverton, author of <i>Reshaping Intelligence for an Age of Information</i> (Cambridge, 2001)	Rosslyn Ballroom
1630-1830	Opening Reception in Exhibit Hall with Speakers	All Spaces
Wednesday, 9 May 2001	Advanced Training: Professional Perspectives on Dangerous Places and Endless Conflict	INCLUDED
0730-1730	Registration for OSS 01 (walk-ins welcome)	Promenade
0800-1800	Exhibit Hall Open	Shenandoah
0800-0900	Continental Breakfast	Shenandoah
0830-0900	Honorary Chairman and Moderator, Mr. Donald Gessaman, former Deputy Associate Director for National Security at the Office of Management and Budget, "The Budget as Policy Truth-Teller: Where We Are and Where We Need to Go Between Program 50 (Defense) and Program 150 (International Security)"	Rosslyn Ballroom
0900-0945	Keynote 1: Robert Young Pelton, author of <i>The World's Most Dangerous Places</i> (each participant receives copy)	Rosslyn Ballroom
0945-1015	Group Training Discussion on Sources & Methods	Rosslyn Ballroom
1015-1045	Break with Refreshments in Exhibits Area	All Spaces
1045-1130	Dialog between Discussion Groups and Mr. Pelton	Rosslyn Ballroom
1130-1330	Buffet Luncheon—1 hour each for Group A & Group B	Vantage Point
1130-1330	Exhibit Hall/Open—1 hour each for Group B & Group A	Shenandoah
1330-1415	Keynote 2: William Shawcross, author of <i>Deliver Us From Evil: Peacekeepers, Warlords, and a World of Endless Conflict</i> (each participant receives copy of book)	Rosslyn Ballroom
1415-1445	Group Training Discussion on Sources & Methods	Rosslyn Ballroom
1445-1515	Break with Refreshments in Exhibits Area	All Spaces
1515-1600	Dialog between Discussion Groups and Mr. Shawcross	Rosslyn Ballroom
1600-1615	Closing Remarks by Mr. Don Gessaman	Rosslyn Ballroom
1600-1700	Press Encouraged to View Exhibits	All Spaces
1700-1800	Press Conference with speakers, for credentialed press only	Rosslyn Ballroom
1630-1830	Reception with Cash Bar	Exhibits Area
Thursday, 10 May 2001	From Threat to Strategy to Force Structure: Understanding the Real & Future World	INCLUDED
0730-0900	Registration for OSS 01 (walk-ins welcome)	Promenade
0800-1400	Exhibit Hall open	Shenandoah
0800-0900	Continental Breakfast	Shenandoah
0800-0830	Honorary Chairman & Moderator: Dr. Steven Metz, Strategic Studies Institute, U.S. Army War College, "Opening Remarks on Strategic Alternatives for the Atlantic Alliance—The Out of Area African Scenario"	Rosslyn Ballroom

0830-0900	Briefing: "The Warning Problem: Disconnects between Analytic Awareness and Decision-Maker Interest" Maj Kristan Wheaton, author, <i>The Warning Solution: Intelligent Analysis in the Age of Information Overload</i> (each participant receives copy of book)	Rosslyn Ballroom
0900-0930	Briefing: "World Conflict & Existing Conditions", Researcher A. J. Jongman, Leiden University (each participant receives copy of the <i>World Conflict & Human Rights Map 2000</i>) from the Interdisciplinary Research Programme at Leiden University (PIOOM))	Rosslyn Ballroom
0930-1000	Briefing: "New Risks of Crisis - Fresh Perspectives from Open Sources on 1) Stresses from Cultural and Environmental Factors including Crime, 2) Media Sources as a Barometer and an Information Resource, and 3) Aiding a Range of Functions in Developing Situations", Dr. Brian Rotheray, BBC Monitoring	Rosslyn Ballroom
1000-1030	Break & Refreshments	Promenade
1030-1130	Paradigm Shift Panel: "Understanding the <i>Jihad</i> ". Opening remarks and moderation by Dr. Robin Ostle, Fellow in Modern Arabic, Oxford University, with a statement by Mr. Yossef Bodansky, Director of the Congressional Task Force on Terrorism and Unconventional Warfare at the US House of Representatives and author of many books, followed by a passionate but structured presentation from Abu Mujahid, a U.S. citizen who trained by Bin Laden and who has participated in Muslim combat in Chechnya.	Rosslyn Ballroom
1130-1330	Buffet Luncheon—1 hour each for Group A & Group B	Vantage Point
1330-1400	Briefing: "Reconstructing National and Multinational Intelligence: the NATO Approach", LtCdr Andrew Chester, CAN N, SACLANT	Rosslyn Ballroom
1400-1430	Briefing: "Intelligence Paradigms: Then, Now, and Tomorrow", VIDEO: Dr. Eliot Cohen, Nitze School of Advanced International Studies (SAIS)	Rosslyn Ballroom
1430-1500	Briefing: "Emerging International Security Issues and Action Strategies", Dr. Gregory Foster, National Defense University	Rosslyn Ballroom
1500-1600	Capstone Panel: "The Chinese Approach to Global Coverage (each participant receives copy of the translated Chinese manual for collecting military scientific & technical intelligence). Moderated by Dr. Michael Pillsbury, National Defense University, and featuring Mr. Bill Gertz, <i>The Washington Times</i> , Chinese authors and/or Chinese Embassy representatives invited to participate.	Rosslyn Ballroom
1600-1700	Concluding Dialog: "History, Current Awareness, Warning, and the Advantage of a Strategic Culture", an	Rosslyn Ballroom

	interactive dialog between Frederick Kagan, co-author of <i>While America Sleeps: Self-Delusion, Military Weakness, and the Threat to Peace Today</i> and Mr. William Kristol, editor of <i>The Weekly Standard</i> and contributing editor of <i>Present Dangers: Crisis and Opportunity in American Foreign and Defense Policy</i> (copy provided to all)	
1700-1800	Closing Networking Happy Hour	Vantage Point
Friday, 11 May 2001	NATO OSINT Working Group Open to serving NATO Officials Only POC: LCdr Andrew Chester, CA, " chester@saclant.nato.int , (757) 445-3528, Fax: (757) 445-3572	Private Event Dogwood No ties to OSS.
0800-1600	NATO OSINT Working Group	Dogwood
1600-1800	SACLANT No-Host Reception for Working Group	Vantage Point

OSS 01 Goodie Bag -- What Each Person Gets

FINAL Plus (DOI: 25 April 2001)

Guaranteed to all who are registered as full access participants with materials.

Conference <i>Proceedings</i>
Keynote Book, Robert Young Pelton, <i>The World's Most Dangerous Places</i> (HarperCollins, 2000)
Keynote Book, William Shawcross, <i>Deliver Us From Evil: Peacekeepers, Warlords, and a World of Endless Conflict</i> (Simon & Schuster, 2000)
Capstone Book, Robert Kagan and William Kristol (eds.), <i>Present Dangers: Crisis and Opportunity in American Foreign and Defense Policy</i> (Encounter Books, 2000)
Capstone Book, Donald Kagan and Frederick Kagan, <i>While America Sleeps: Self-Delusion, Military Weakness, and the Threat to Peace Today</i> (St. Martin's Press, 2000)
Book, Kristan Wheaton, <i>The Warning Solution: Intelligent Analysis in the Age of Information</i> (AFCEA International Press, May 2001)
Manual, Huo Zhongwen and Wang Zongxiao, <i>Sources and Techniques of Obtaining National Defense Science and Technology Intelligence</i> , the Chinese "espionage manual"
Monograph, Douglas T. Stuart, Contributing Editor, <i>Organizing for National Security</i> (Strategic Studies Institute, U.S. Army War College, November 2000)
Monograph, Dr. Steven Metz, <i>American Strategy: Issues and Alternatives for the QDR</i> (Strategic Studies Institute, U.S. Army War College, February 2001)
Monograph, Dr. Steven Metz, Contributing Editor, <i>Strategic Alternatives Report</i> (Strategic Studies Institute, U.S. Army War College, February 2001)*
Monograph, Ms. Lisa Krizan, <i>Intelligence Essentials for Everyone</i> (Joint Military Intelligence College, June 1999)
Wall Map Graphic, <i>World Conflict & Human Rights Map 2000</i> , an extraordinary compilation of data in a wall map with details on the reverse, by Researcher A. J. Jongman and colleagues
OSS Engraved Silver Candle with Cover, celebrating 10 th anniversary and the millennium
OSS Engraved Stainless Steel multi-purpose pocket knife ("Swiss Army" style)
Briefcase, canvas, leather, zippers and pockets, big enough to carry all this stuff

* See the next page. The book was delayed at the printer and will not be printed for another two weeks. The next page tells you how to write for a free copy. Dr. Metz has assured me that our international participants will have no difficulty in getting a copy mailed to them. If you have trouble send me an email, to bear@oss.net.

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[OSS '01 Army War College Publication Review: Revising the Two MTW Force Shaping Paradigm,](#)

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